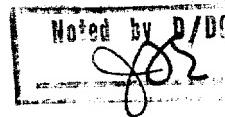


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22 March 1951

MEMORANDUM FOR: Mr. McConnel
Colonel Baird
Mr. Wisner
General Wyman



When I established the office of the Director of Training, it was my intention that he should plan, direct, and supervise the basic training for operational personnel of the Agency. Accordingly, the function of the Assistant Directors in charge of SO and PC operations would be to establish minimum specifications for the basic training of their personnel, to observe, correct, suggest to, and assist Colonel Baird in carrying out this service for the Agency at large. Thus, as my representative for training, Colonel Baird would proceed to produce basically trained personnel for Agency operations in accordance with the specifications furnished him by the Assistant Directors concerned. I do not want this basic training compartmented, and I see no difficulty in handling it under centralized direction.

If you perceive serious objection, please see me personally.

(signed)

WALTER B. SMITH
Director

cc: Mr. Dulles
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